

Vote 01

Office of the Premier

Office of Premier	Vote 01
To be appropriated by Vote in 2018/19	R 775 381 000
Direct Charge	Not Applicable
Responsible Executive Authority	Premier of the North West Province
Administering Department	Office of the Premier
Accounting Officer	Director General of Office of the Premier

1. Overview

Vision

The vision of Office of the Premier is “A united, non-racial, non-sexist, democratic and prosperous citizenry in the Province”.

Mission

The mission of Office of the Premier is to work with partners in order to:

- Improve government performance in achieving the desired outcomes;
- Improve service delivery through changing the way government works; and
- Rebrand, Reposition and Renew Bokone Bophirima Province through the five concretes namely; Agriculture, Culture and Tourism (ACT), Villages, Townships and Small Dorpies (VTSD), Reconciliation, Healing and Renewal (RHR), Setsokotsane, as well as Saamtrek-Saamwerk Philosophy.

Core Functions of Office of the Premier

In order to ensure alignment with national and provincial priorities and address the weaknesses identified in service delivery, the role of Office of the Premier have been identified as follows:

- To render administrative and secretarial support to the Executive Council structures;
- Formulation and review of Provincial policies; and
- To coordinate Provincial planning and knowledge management.

Legislative Mandate

The Office of the Premier administers legislation relating to:

- Companies Act , 2008 for oversight role in the State Owned Entities;
- Constitution of South Africa, 1996;
- Youth Entrepreneurship Services Act, 2016;
- Public Finance Management Act, 1999 as amended and Treasury Regulations.
- Public Service Act and Public Service Regulations.

- Skills Development Act, 1998.
- State Information Technology Act (SITA).

The North West Development Corporation (NWDC) is a 3D public entity of the Office of the Premier and its role is to plan, finance, co-ordinate, promote and carry out the economic development of the North West province and its people in the fields of industry, commerce, finance, mining, tourism enterprise related activities and other business resulting in wealth and job creation while taking cognisance of aims and objectives of the Reconstruction and development programme of the Republic of South Africa.

1.1 Aligning departmental budgets to achieve government's prescribed outcomes

The Office of the Premier is primarily aimed at contributing towards the achievement of the following Priority Outcomes and Strategic Goals:

- Outcome 5: Skilled and capable workforce to support an inclusive growth path;
- Outcome 6: An efficient, competitive and responsive economic infrastructure network;
- Outcome 9: Responsive, accountable, effective and efficient developmental local government system;
- Outcome 11: Creating a better South Africa and contributing to a better and safer Africa in a better world;
- Outcome 12: An efficient, effective and development oriented public service; and
- Outcome 14: Transforming society and uniting the country

2. Review of the current financial year (2017/18)

The Office has achieved the following in the implementation of the Rebranding, Repositioning and Renewal:

On the part of **Agriculture, Culture and Tourism (ACT)**, the Office supported (through funding) the expansion of Bokamoso Impact Lab that trains beneficiaries on innovative cultivation methods and links them with markets to sell their produce. The Lab has produced more than 100 beneficiaries who are now independent producers. The Office also supported 20 young small holders' farmers with production inputs.

On the finalisation of proposed Organisational Structures for Departments of READ, CATA and Tourism, the Office facilitated the pre-consultation meetings between READ, CATA, Tourism and the DPSA. The proposed structures for READ, CATA and Tourism were analysed, and feedback was provided to departments. The process of consultation with the Minister has been shortened.

The Office undertook the analysis study that assessed the contribution of ACT Departments towards realization of the provincial socio-economic objectives, and this also led to better implementation of the ACT policy.

In an attempt to reduce inadequate Artisan skills in ACT in the Province, 186 youth were recruited in the following categories: 60 learners in Apprenticeship in Diesel mechanic, Welding, Motor mechanic, 36 Learnership and 90 Internships. This was done in collaboration with private sector companies in the apprenticeship segment of the training, and provision of prioritisation of skills required to support agricultural economic activities in the province.

There was inconsistent implementation of the VTSD procurement policy across the departments. An assessment of the implementation of the VTSD procurement policy was conducted, focusing on ACT sector departments. The policy implementation gaps were identified and remedial actions were proposed to departments.

Children were being exploited at Ratlou Local Municipality for cheap labour by the farmers. Dialogue on child labour was held at Ratlou Community hall on the 30 November 2017, and 43 community members attended. The Community members were provided with promotional materials with more information on the rights of the children.

On **Villages, Townships and Small Dorpies (VTSD)**, 166 youth owned businesses were supported with production equipment and machinery. The Office supported the establishment of the VTSD Hyper (warehouse) in Potchefstroom that currently supports 100 South African owned retail stores.

The Office facilitated the establishment of an Industrial Hub that supports mobile waste management and laundry services in Christiana with a view of expanding across the province and create 1 200 jobs.

The Office exposed 2 400 youth to job, skills and enterprise development opportunities through the youth camps in collaboration with the South African National Defence Force (SANDF).

One thousand (1 000) youth were recruited into the General Security Practices Learnerships, and the programme is currently ongoing. 40 youth were recruited into the Sound & Technology Learnership with SABC/MICTSeta.

A gap was identified that communities do not have enough information on how to benefit on the VTSD retail economy. A VTSD Economy activation was held in Ventersdorp on 20 December 2017. A live VTSD retail economy drama was performed on the day to demonstrate how communities can benefit from the VTSD economy.

On the part of addressing past spatial and regulatory imbalances, which manifested itself through the lack of inclusive, developmental, equitable and efficient spatial planning at different spheres of government, the Provincial Spatial Development Framework (PSDF) was developed. The PSDF

outlines the spatial areas to maximise planning and leverage economic opportunities, which in turn maximizes access to natural resources (land, water, etc), and to economic opportunities.

The Office led an intergovernmental Task Team on the Rehabilitation and Relocation of Pomfret community, and this contributed to restoring the pride and dignity of the Pomfret community members.

The Office also led an intergovernmental Task Team on supporting and assisting Kgetleng municipality to improve service delivery and financial situation. This will lead to Operational sustainability and financial viability of the municipality, which also leads to improved service delivery.

The Office facilitated an outbound mission to Serbia to attract investments for VTSD areas. This was to promote foreign investment to improve economic growth to impact poverty, unemployment and inequality.

On the **Reconciliation, Healing and Renewal (RHR)** programmes, on the part of social ills afflicting the youth, including but not limited to teenage pregnancy, substance abuse, gangsterism, and others, the Office donated 1 year supply of sanitary pads to Kgobokoe and Batlhaping High Schools in collaboration with the HWSeta. The Office also facilitated the registration of cooperatives made up of former gangsters in Kanana to establish SMMEs.

On the wound of the past and stigma on those affected and infected, the Reconciliation and World Aids Day commemoration was held on the 02 December 2017. There was also acknowledgement by the communities that the Provincial Government is taking them seriously. The celebration was held with the community members.

The Sub-Directorate Anti-Corruption and Ethics is the coordinator of the implementation and official launch of the Local Government Anti-Corruption Strategy and the Municipal Integrity Management Framework. This Unit was invited by the Office of the Speaker at Dr Kenneth Kaunda District Municipality, to assist them in the resuscitation of their Forum. Furthermore the Sub-Directorate managed to workshop Ethics Officers on other categories on the determination of financial disclosures in Dr. Kenneth Kaunda and Bojanala Districts.

The Sub-Directorate received and recorded 07 (Seven) new hotline cases and four (04) are being investigated internally and three (03) were referred to different Departments with due dates for investigations. The acknowledgement letter was submitted to Office of Public Service Commission.

The Office participated in **Setsokotsane** and **VTSD** Economy and Entrepreneurship Outreach programmes to disseminate information on opportunities and obtain innovative ideas from the youth. This led to increased awareness among the youth on opportunities available for them, as well as buy in from youth across the province about YES programmes.

With regard to forensic investigations, the directorate managed to finalise 19 cases, which translates into 53 per cent ($19/36 \times 100 = 53$ per cent). To date the directorate has 11 disciplinary hearing cases in progress.

On the escalating rate of non-communicable diseases among the broader population, the Office assisted in strengthening participation of employees in Wednesday sport and recreation activities and promoting nutrition awareness. The Office also coordinated the launch of public service aerobics programme for provincial departments/offices based in Mahikeng to intensify participation in recreation activities. All departments continued with Wednesday sport and recreation activities. This now translates to healthy, motivated and productive public servants to deliver quality services to the citizens of the province.

On the “**Saamtrek-Saamwerk**” philosophy, the Office entered into partnership agreements with the SANDF, NWDC, NSF, TETA, MICT Seta/SABC and SASSA to jointly implement youth empowerment programmes.

The Office launched the anti-corruption programme at Potchefstroom. It was a successful event that was held with the presence of Minister Van Rooyen. Information was shared with the community members.

The VTSD Economic projects were launched in Ventersdorp, Potchefstroom and Christiana in one day, which is 22 November 2017. Among the invitees were the Premier of the North West Province, Director-General of the North West Province, Mayors, HODs, CEOs, Public Servants, Chamber of Commerce and Media Houses. The youth of different municipalities are part of the beneficiaries.

The departments were trained on how to conduct the Employee Satisfaction Survey up to a point of compiling a management report containing findings and recommendations. The following departments have completed their respective Employee Satisfaction Survey projects: OoP; SD; EED; FIN; CS & TM; PWR, as well as, ESD.

On the **North West Youth Entrepreneurship Services Fund (YES)**, the following has been achieved through actions by the Fund during the current financial year:

3. Outlook for the coming financial year (2018/19)

In 2018/19 and over the medium-term, the Office of the Premier will focus on the following priorities:

Bokone Bophirima is still continuing to make some strides on Rebranding, Repositioning, and Renewal (RRR) strategy and the key initiatives to give substance and commitments are the following five (5) concretes:

Agriculture, Culture and Tourism (ACT) pillars were identified as the anchor of economic growth especially in rural areas where poverty, unemployment and inequality is at the highest. The Office is mandated to provide guidance and support to departments during the planning, implementation and monitoring stages to reflect how the economic growth of 6 per cent will be realised by 2019.

The Office has now established **Villages, Townships and Small Dorpies (VTSD)** Economic Focus Groups whose main mandate will be to work together with and guide provincial departments, municipalities and relevant stakeholders on economic planning and development in every VTSD area of the Province. Provincial departments' budget expenditure, especially in goods and services are expected to be biased towards the VTSD during the upcoming financial year.

The OOP is responsible to provide strategic and administrative support to forums, and to coordinate the **Reconciliation, Healing and Renewal (RHR)** programmes in provincial departments, as well as in municipalities. Embedded in this is the need to ensure that coordinated and integrated RHR programmes are aligned to the provincial priorities and are implemented across the province. To improve coordination the OOP will support and guide the departments and municipalities in ensuring that they give sufficient attention to RHR. In addition, plans and campaigns will be assessed and feedback given to departments.

Partnership with Denel Technical Academy - The Office will implement the Memorandum of Understanding that was entered into with **Denel Technical Academy** in 2016, and this will go a long way in fulfilling the vision of Rebranding, Repositioning and Renewal (RRR) of the province. Students will be recruited from the Province's Villages, Townships and Small Dorpies (VTSD), in line with the provincial strategy to deliberately channel its resources towards the development of these areas.

The recruited students will study various courses that range from fitting and turning, aircraft mechanic, welding and electrical. The recruitment and training of these students will not only contribute towards addressing the challenges of unemployment and poverty, but also the realisation of the RRR vision.

As pronounced by the Premier of the North West Province during the State of the Province Address, as part of a strategy to develop aviation and technical skills in the province, the agreement with Denel Technical Academy will also provide for the establishment of a Denel Satellite Technical Academy in Mahikeng overseen by the Office of the Premier's Ikatisong School of Governance.

The second phase of the agreement will result in the opening of a fully-fledged Denel Academy Facility at Mahikeng Airport, where students will complete their practical training before their placement in selected industry employers for an on-the-job training, and preparation for final accreditation as qualified artisans.

Energy, Science and ICT Lekgotla - The Office will have a session to update the energy, science, and Information and Communication Technology (ICT) Strategy for the Province. This will require experts from Energy, Science and Technology, stakeholders, all spheres of government, parastatals, private

sector, Non-Government Organisations (NGOs), as well as beneficiaries from interest groups from communities. This will assist in providing access (connectivity) to energy and technology by the communities in the VTSD areas.

Setsokotsane is an approach for radical Socio-Economic Transformation with special focus on Villages, Townships and Small Dorpies. The Setsokotsane approach is imperative to achieving the objectives of the National Development Plan (NDP) and the Medium Term Strategic Framework (MTSF) 2014-19.

Setsokotsane was launched in 2014/15 financial year. It is an approach to fast track service delivery in an integrated manner. The implementation phase of Setsokotsane approach commenced during 2015/16 and was rolled out in a well co-ordinated manner in the VTSD. The 2016/17 Setsokotsane annual plans were developed. In terms of the plan, the most deprived local municipalities and wards will be given the first priority. Each quarter will be allocated to a district where all departments, the targeted municipality and business within that municipality converge to provide services to the identified community. The services provided will be informed by the needs of the communities as captured in the VTSD Plans.

During the implementation of Setsokotsane, communities will benefit from the integrated approach of bringing services in a well-co-ordinated manner to their doorsteps. The positive feedback received from those communities targeted by Setsokotsane in the preceding year(s) will be used to improve co-ordination and implementation of Setsokotsane in the forthcoming years.

The 5th Administration has adopted the “**Saamtrek-Saamwerk**” philosophy. Its main objective is to encourage the spirit of cooperation in improving the lives of the people of Bokone-Bophirima. The 5th Administration believes that there should be partnership between government, business, municipalities, NGOs and communities to change the lives of our people. By working together we will achieve in addressing the triple challenges of poverty, unemployment and inequality. This will be achieved through the establishment of functional IGR structures, integrated governance and integrated service delivery.

Colloquium Lekgotla - The Office will hold a consultative session to make inputs into the Provincial Economic Growth and Development Strategy. This is a consultative process that will require stakeholders, all spheres of government, parastatals, private sector, Non-Government Organisations (NGOs), as well as interest groups from the communities. These inputs will contribute towards implementation of the Provincial Development Plan (PDP).

In support of skills development, the Office of The Premier will continue with the implementation of **Kgetsi-Ya-Tsie** which was launched in 2015/16. The aim of the fund is to help hundreds of Bokone-Bophirima students who struggle to pay their tertiary tuition fees, and assist in facilitating increased access to educational opportunities for the youth of Bokone Bophirima Province.

In addressing the challenges of youth unemployment in the province which is sitting at 39.7 per cent, the Provincial Executive Council has resolved to support the establishment of **North West Youth Entrepreneurship Services Fund (YES)** that will be a One-Stop-Shop and an effective and efficient mouth piece to do practical things that will change the lives of the youth in the province for the better, focusing on job creation, skills and enterprise development. The fund will work together with partners within the public and private sectors to address youth unemployment and expand the opportunities for greater employment and empowerment of youth in the economy. It will also have the capacity and ability to respond to the National Development Plan imperatives and the new development narrative of the fifth administration in Bokone Bophirima. Central to its existence, the new entity must provide practical steps in the implementation of the five concretes of the fifth administration.

The Office will establish Youth Entrepreneurship Services structures in all the VTSD areas. This project will deal with the support of 300 Youth businesses and initiatives. It will also deal with training 1 000 Youth members in Expanded Public Work's Programme (EPWP) related projects.

4. Reprioritisation

Reprioritisation was mainly between programmes and economic classification to align the budget to the function and address budget pressures in 2018/19.

Programme 1: Administration

Reprioritisation was done within Programme 1: Administration to align the budget allocations with expenditure expectations in that regard. Reprioritisation in the amount of R1.6 million was done between Programme 1: Administration and Programme 2: Institutional Development to avail additional funds with regard to bursaries for non-employees administered by the Ikatisong School of Governance in the Sub-programme: Programme Support in Programme 2: Institutional Development.

Programme 2: Institutional Development

Reprioritisation was done within Programme 2: Institutional Development to align the budget allocations with expenditure expectations in that regard mainly between Sub-programmes Information Communication Technology and Communications to bring budget allocations in line with expenditure expectations for transformation programmes in the Information Communication Technology and Communications sub-programmes.

Reprioritisation in the amount of R1.6 million was done between Programme 1: Administration and Programme 2: Institutional Development to avail additional funds with regard to bursaries for non-employees administered by the Ikatisong School of Governance in the Sub-programme: Programme Support in Programme 2: Institutional Development.

Programme 3: Policy and Governance

Reprioritisation was done within Programme 3: Policy and Governance to align the budget allocations with expenditure expectations in that regard. Reprioritisation in the amount of R2.1 million was done between Programme 3: Policy and Governance and Programme 2: Institutional Development to avail additional funds in the Sub-programme: Information Communication Technology in Programme 2: Institutional Development to bring the budget allocations for Transformation programmes in Information Communication Technology sub-programme.

5. Procurement

The major drivers of the procurement plan for Office of the Premier amongst others will include procurement of ICT equipment, consultants, and communication related items. Details of the plan will be provided in the procurement plan.

6. Receipts and financing

6.1. Summary of receipts

Table 1.1 below shows the sources of funding of the department over the seven year period, 2014/15 - 2020/21. It also compares actual and budgeted receipts.

Table 1.1 : Summary of receipts

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Equitable share	554 161	852 541	569 085	648 507	780 172	778 921	775 014	867 583	936 079
Conditional grants	–	–	–	–	–	–	–	–	–
Departmental receipts	589	320	330	350	350	350	367	388	409
Total receipts	554 750	852 861	569 415	648 857	780 522	779 271	775 381	867 971	936 488

The budget increased from 2014/15 to 2015/16 as a result of implementation of MRRRP. The reduction from 2015/16 to 2016/17 was as a result of redirecting the funds for MRRRP to other departments.

The increase from 2017/18 to the MTEF period is as a result of implementation of Information Communication Technology transformation programmes. The increases in the outer years are above inflationary increases due to increase in the allocation of funding for Information Communication Technology transformation programme.

6.2. Departmental receipts collection

Table 1.2 below gives details of departmental own receipts only per main category over the seven years period of 2014/15 to 2020/21. The Office does not operate in a revenue generating environment and revenue collections are circumstantial in nature. Revenue consists mainly of recoveries from default bursary debtors as well as commissions earned on garnishee orders.

Table 1.2 : Summary of departmental receipts collection

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other than capital assets	194	180	190	200	200	200	220	230	240
Transfers received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	-	-	-	-	-	-	-	-	-
Sales of capital assets	-	-	-	-	-	-	-	-	-
Transactions in financial assets and liabilities	395	140	140	150	150	150	147	158	169
Total departmental receipts	589	320	330	350	350	350	367	388	409

The decrease in revenue collection from R589 thousand in 2014/15 to R320 thousand in 2015/16 is as a result of a decrease in recoveries in previous years expenditure, and the write-off of bursary debts and the resultant drop in bursary debt repayments. The revenue target increased according to inflation since 2016/17 financial year until the MTEF period. Revenue collected under the item sale of goods and services is mainly related to:

- Sale of tender documents;
- Replacement of lost security cards; and
- Commission earned on garnishee orders.

6.3. Donor funding

None

7. Payment summary

7.1. Key assumptions

The Office has applied the following broad assumptions when compiling the budget:

- Consumer Price Index (CPIX) inflation as published in the 2017 Medium Term Budget Policy Statement (MTBPS) are 5.4 per cent in 2018/19, 5.6 per cent in 2019/20 and 5.5 per cent in 2020/21 over the MTEF period.
- The provision for improvement in conditions of services (ICS) is 6.7 per cent in 2018/19, 6.6 per cent in 2019/20 and 6.5 per cent in 2020/21.

Additional allocations for the 2018/19 MTEF

- An amount of R30 million in 2018/19, R36.5 million in 2019/20 and R38.4 million in 2020/21 is allocated as an addition to baseline.
- The ICT Transformation programme has been allocated R150 million in 2018/19, R195.8 million in 2019/20, and R205.6 million in 2020/21.

- An allocation of R45 million for 2018/19, R52.3 million in 2019/20, and R54.9 million was received for the Centralisation of bursaries for non-employees.

An allocation of R45 million for 2018/19, R50 million for 2019/20, and R65 million in 2020/21 was received for unemployment and poverty alleviation programmes including mining beneficiation.

7.2. Programme summary

Tables 1.3 and 1.4 below provide a summary of payments and budgeted estimates by programme and economic classification for the period 2014/15 to 2020/21.

The Office of the Premier on the overall from 2014/15 to 2020/21 increased above inflation, with the exception of 2016/17 due to redirecting of funds for MRRRP to other departments. The Office of the Premier has three programmes which are Administration, Institutional Development and Policy and Governance. Administration provides support, while the other two programmes are core to deliver on the mandate of the department.

Table 1.3 : Summary of payments and estimates by programme: Office Of The Premier

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
1. Administration	191 196	242 367	125 920	127 288	124 986	121 432	124 488	144 210	161 145
2. Institutional Development	189 795	215 969	292 469	320 034	409 201	416 401	404 717	466 491	491 857
3. Policy And Governance	169 738	394 525	151 026	201 535	246 335	241 438	246 176	257 270	283 486
Total payments and estimates	550 729	852 861	569 415	648 857	780 522	779 271	775 381	867 971	936 488

The increase from 2016/17 to the 2018/19 MTEF period is as a result of implementation of Information Communication Technology (ICT) Transformation programmes. The increases in the outer years are above inflationary increases due to an increase in the allocation of funding for Information Communication Technology transformation programme.

Programmes:

Programme 1: Administration, the overall departmental budget increased by 2.5 per cent from 2017/18 to 2018/19 as a result of virements that were made from compensation of employees to programme two to augment pressures on non-employees bursaries.

Programme 2: Institutional Development, the growth over the MTEF is due to once off allocations of R150 million in 2018/19, R195.8 million in 2019/20, and R205.6 million in 2020/21 on ICT Transformation programme, and the centralisation of non-employees bursaries from all departments to Office of the Premier, and also the allocations for Youth Enterpreneurship Support (YES).

Programme 3: Policy and Governance, budget increased by 2 per cent from 2017/18 to 2018/19 owing to the additional budget of R44.8 million that the programme got in the 2017/18 adjustment estimates. North West Development Corporation increased due to normal inflationary rate. The outer years' budget has increased by 4.5 per cent and 10.2 per cent respectively.

7.3. Summary of economic classification

Table 1.4 : Summary of provincial payments and estimates by economic classification: Office Of The Premier

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Current payments	395 967	507 656	531 684	593 300	585 505	585 706	605 620	706 801	754 442
Compensation of employees	238 309	261 947	283 878	303 827	302 127	302 172	322 997	346 876	365 955
Goods and services	157 658	242 025	247 440	289 473	283 378	283 534	282 623	359 925	388 487
Interest and rent on land	–	3 684	366	–	–	–	–	–	–
Transfers and subsidies to:	105 423	288 390	26 030	50 656	191 129	189 587	140 761	155 756	176 066
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	78 051	76 878	17 520	43 971	186 164	145 971	91 551	99 158	116 616
Non-profit institutions	840	188 583	840	–	–	–	–	–	–
Households	26 532	22 929	7 670	6 685	4 965	43 616	49 210	56 598	59 450
Payments for capital assets	49 339	56 815	11 701	4 901	3 888	3 978	29 000	5 414	5 980
Buildings and other fixed structures	37 730	43 090	7 747	–	–	–	–	–	–
Machinery and equipment	11 609	13 725	3 954	4 901	3 888	3 978	29 000	5 414	5 980
Heritage Assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	–	–	–	–	–	–
Payments for financial assets	–	–	–	–	–	–	–	–	–
Total economic classification	550 729	852 861	569 415	648 857	780 522	779 271	775 381	867 971	936 488

Economic Classifications:

Compensation of employees

Table 1.4 above indicates a steady increase in the actual outcome for compensation of employees from 2014/15 to 2018/19 financial years. The increase is mainly due to normal annual salary increases and the appointment of certain staff in vacant funded positions. The increase over the MTEF is due to normal inflationary increases.

Goods and Services

The actual outcome for the 2014/15 financial year was R157.7 million. The increase to R242 million in 2015/16 was mainly due to the additional allocations of R88 million for the Information Communication Technology and Communications Transformation programmes. The increases from 2017/18 over the MTEF period are due to normal inflationary increases.

Transfers and subsidies

The increase from R17.5 million in 2016/17 to R43.9 million in 2017/18, is due to the additional allocation of R32.9 million for North West Development Corporation. It then grows to R145.9 million from funds received during the 2017/18 adjustment estimates (which includes R55 million for YES, R30 million for NWDC Provincial key priorities, and R15 million for mining beneficiation initiatives). The increase over the MTEF is due to normal inflation.

Payments for capital assets

The decrease from R13.7 million in the 2015/16 financial year to R3.9 million in 2016/17 is due to a decrease in capital asset acquisitions following upgrade of capital assets in the previous year. The increase from R3.9 million in 2016/17 to R4.9 million in 2017/18 is due to the need to replace redundant furniture, while the increase in the outer years is due to the need to replace outdated information technology equipment.

7.4. Infrastructure payments

Table 1.5 below summarises the infrastructure payments and estimates relating to the Office.

Table 1.5 : Summary of provincial infrastructure payments and estimates by category

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Existing infrastructure assets	37 730	100 000	-	-	-	-	-	-	-
Maintenance and repairs	-	-	-	-	-	-	-	-	-
Upgrades and additions	-	46 000	-	-	-	-	-	-	-
Rehabilitation and refurbishment	37 730	54 000	-	-	-	-	-	-	-
New infrastructure assets	-	-	-	-	-	-	-	-	-
Infrastructure transfers	-	-	-	-	-	-	-	-	-
Current	-	-	-	-	-	-	-	-	-
Capital	-	-	-	-	-	-	-	-	-
Infrastructure payments for financial assets	-	-	-	-	-	-	-	-	-
Infrastructure leases	-	-	-	-	-	-	-	-	-
Non infrastructure	-	-	-	-	-	-	-	-	-
Total department infrastructure	37 730	100 000	-	-	-	-	-	-	-

The budget was mainly due to implementation of Mahikeng Repositioning, Rebranding and Renewal Programme. The MRRRP has been discontinued since 2016/17 and was transferred to other departments.

7.4.1 Departmental infrastructure payments

None

7.4.2 Maintenance (Table B 5)

None

7.4.3 Non infrastructure items (Table B 5)

None

7.5. Departmental Public-Private Partnership (PPP) projects

None

7.6. Transfers

The table below shows the total transfers to the public entities in the 2018 MTEF. The Office will over the MTEF transfer an amount of R270.1 million to its public entities for the execution of delegated and legislative mandates.

Table 1.6 : Summary of departmental transfers to public entities

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
North West Development Corporation	28 051	66 878	40 498	32 893	79 893	79 893	79 801	86 750	103 588
North West Provincial Aids Council	20 520	17 658	–	–	–	–	–	–	–
Total departmental transfers	48 571	84 536	40 498	32 893	79 893	79 893	79 801	86 750	103 588

The actual outcome for transfers to public entities grew from R48.6 million in 2014/15 to R84.5 million in 2015/16 mainly due to an additional allocation to the North West Development Corporation. The budget decreased from R84.5 million in 2015/16 to R40.5 million in 2016/17 following the disestablishment of the North West Provincial Council on Aids with effect from 1 April 2016.

7.6.1 Transfers to public entities

North West Development Corporation

An amount of R270.1 million is allocated over the MTEF period to the North West Development Corporation to enable the entity to execute the delegated and legislative mandates.

North West Provincial Council on AIDS

The North West Provincial Council on AIDS has been disestablished in the 2016/17 financial year and the Act has been repealed.

7.6.2 Transfers to other entities

Table 1.7 : Summary of departmental transfers to other entities

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
A re Ageng	840	840	885	–	–	–	–	–	–
Youth Enterprise Support	–	10 000	10 550	11 078	11 078	11 078	11 750	12 408	13 028
Total departmental transfers	840	10 840	11 435	11 078	11 078	11 078	11 750	12 408	13 028

A re Ageng

The actual outcome for transfers and subsidies to the NGO is R840 thousand for 2014/15 and 2015/16. It increased to R885 thousand in 2016/17. The outcome of R885 thousand in 2016/17 was from the normal inflationary increases. The budget allocations to A re Ageng were discontinued from 2017/18.

Youth Entrepreneurship Services (YES)

The Youth Development Trust has been disestablished in 2015/16 financial year and the Act has been repealed. However, North West Youth Entrepreneurship Services Fund have been established to address challenges of youth unemployment in the province. An amount of R37.2 million is allocated over the MTEF period.

7.6.3 Transfers to local government

None

8. Receipts and retentions: Provincial legislatures

None

9. Programme description

Programme 1: Administration

Description and objectives:

The purpose of this programme is to support the Premier and Director General with strategic leadership and knowledge management. It also assists the Executive Council with the coordination and monitoring of policy and strategy formulation and feedback through the cluster system and through departments. The Programme further renders core financial management services within the department to assist the Accounting Officer.

Tables 1.8 and 1.9 below reflects the summary of payment and estimates relating to Programme 1: Administration by sub-programme and economic classification.

Table 1.8 : Summary of payments and estimates by sub-programme: Programme1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
1. Premier Support	144 597	179 929	46 328	24 580	24 564	19 264	20 495	25 225	26 613
2. Executive Council Support	4 803	6 227	6 172	8 156	8 156	8 156	9 693	8 962	9 456
3. Director-General Support	23 861	35 720	46 605	56 668	54 382	53 981	46 567	57 430	60 588
4. Financial Management	17 935	20 491	26 815	37 884	37 884	40 031	47 733	52 593	64 488
Total payments and estimates	191 196	242 367	125 920	127 288	124 986	121 432	124 488	144 210	161 145

Table 1.9 : Summary of payments and estimates by economic classification: Programme1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Current payments	79 886	177 859	93 768	122 132	120 232	118 613	119 803	139 449	156 121
Compensation of employees	45 460	57 048	72 664	79 260	79 260	79 260	78 225	91 225	96 243
Goods and services	34 426	117 710	21 102	42 872	40 972	39 353	41 578	48 224	59 878
Interest and rent on land	–	3 101	2	–	–	–	–	–	–
Transfers and subsidies to:	72 963	19 209	24 179	4 176	3 601	1 601	2 615	2 638	2 784
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	50 000	–	17 520	–	–	–	–	–	–
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	22 963	19 209	6 659	4 176	3 601	1 601	2 615	2 638	2 784
Payments for capital assets	38 347	45 299	7 973	980	1 153	1 218	2 070	2 123	2 240
Buildings and other fixed structures	37 730	43 078	7 747	–	–	–	–	–	–
Machinery and equipment	617	2 221	226	980	1 153	1 218	2 070	2 123	2 240
Heritage Assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	–	–	–	–	–	–
Payments for financial assets	–	–	–	–	–	–	–	–	–
Total economic classification	191 196	242 367	125 920	127 288	124 986	121 432	124 488	144 210	161 145

Administration grows below the inflation rate with 2.5 per cent in 2018/19, and above inflation at 15.8 per cent in 2019/20 and 11.7 per cent in 2020/21. This is caused by the virements during the 2017/18 adjustment estimates from Programme 1: Administration, to Programme 2: Institutional Development, to avail additional funds for payment of Bursaries for Non-employees – Ikatisong School of Governance.

Compensation of Employees

The budget has been increased above normal inflation since 2014/15 due to the filling of critical vacant posts and the re-alignment of the organisational structure. For the MTEF period the budget increases by 11.6 per cent in 2018/19, 6 per cent in 2019/20 and 6.8 per cent in 2020/21. The increase in 2018/19 is below the normal increase, due to the reprioritisation of posts.

Goods and services

An increase in the budget since 2014/15 to 2016/17 and 2017/18 is above the normal inflation rate. The main increase in 2017/18 is due to centralisation of functions such as training and development, leases and photocopy papers. The reduction of budget in 2016/17 is due to the redirection of MRRRP projects to other departments.

Transfers and subsidies

The allocation for Transfers to households is mainly for leave gratuity.

Service delivery measures: Programme 1: Administration

Table 1.10 : Service delivery measures - Programme1: Administration

Programme performance measures	Estimated performance	Medium-term estimates			
	2017/18	2018/19	2019/20	2020/21	
Number of sector and stakeholder meetings held to promote the 5 concretes	24	24	24	24	24
Number of social based interventions monitored to promote the Premier's 10 campaigns	10	10	10	10	10
Improved Financial Management MPAT level obtained in the office	MPAT level 3	MPAT level 3	MPAT level 3.5	MPAT level 4	MPAT level 4
Audit opinion obtained in respect of the previous financial year	Unqualified	Unqualified	Clean	Clean	Clean
Monitoring Report on Provincial Financial Management	12	12	12	12	12
Human Resource Management MPAT level obtained	MPAT level 3	MPAT level 3	MPAT level 3.5	MPAT level 4	MPAT level 4
Strategic Management MPAT level obtained	MPAT level 3	MPAT level 3	MPAT level 3.5	MPAT level 4	MPAT level 4
Report on performance of 2 State Owned Entities	8	8	8	8	8
Monthly Monitoring of the provincial legislative programme	12	12	12	12	12
Percentage reduction rate of provincial spend on litigation monitored	0	0	0	0	0
	-	-	-	-	-

Programme 2: Institutional Development

Description and objectives:

The Programme is primarily mandated to facilitate and render corporate support services on request to provincial departments and to coordinate and consolidate reporting on corporate support services on behalf of the provincial government. The Programme is also mandated to render core management support within the Office of the Premier. Strategic leadership, knowledge and management capacity have further been established to initiate special strategic and priority interventions regarding information technology and communications and the promotion of security and anti-corruption in the provincial public sector.

This programme declines by 2.8 per cent in 2018/19, and grows by 15.3 per cent in 2019/20. This growth pattern is informed by a budget growth of R89.1 million which the department received during the 2017/18 Adjustment Estimates. This addition includes R55 million that was received for Provincial Key Priorities as part of Youth Entrepreneurship Services (YES), for unemployed youth development programmes; an amount of R33.6 million received towards the payment of bursaries for non-employees under Ikatisong School of Governance - the additional R5 million is for registration at the beginning of the 2018 academic year. The programme consists of the following sub-programmes:

Strategic Human Resource Management: This sub-program renders provincial support services on human resource and capital formation issues and is mandated to render human resources corporate services to all provincial departments, including the Office of the Premier and consists of the following sub-programmes:

Information Communication Technology: This sub-programme is co-ordinating, facilitating and monitoring the design and implementation of an information technology strategy and the development of an effective and efficient e-Government system and the maintenance of quality and quantity electronic delivery standards in the province.

Legal Services: This sub-programme provides legal support services to all departments and certain public entities.

Communications: This sub-programme is mandated to promote and market the province through good media relations and external communication services on behalf of the provincial government and to give strategic leadership and corporate support to government communication units within government departments.

Programme Support: This sub-programme is aimed at the facilitation and monitoring of the implementation of Minimum Information Security Standards (MISS) and Anti-Corruption Initiatives in the North West Provincial Government and at performing forensic and anti-fraud investigations in the province.

Tables 1.11 and 1.12 reflect summary of payment and estimates relating to Programme 2: Institutional Development by sub-programme and economic classification.

Table 1.11 : Summary of payments and estimates by sub-programme: Programme 2: Institutional Development

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
1. Strategic Human Resources	35 372	36 983	22 651	28 895	27 654	27 439	72 328	78 561	82 619
2. Information Communication technology	75 864	104 232	177 889	189 022	186 572	183 903	191 180	233 474	245 229
3. Legal Services	9 144	10 005	12 696	15 485	15 445	15 411	11 082	15 118	16 740
4. Communication Services	51 902	37 582	63 698	55 472	53 181	62 694	92 478	106 923	112 803
5. Programme Support	17 513	27 167	15 535	31 160	126 349	126 954	37 649	32 415	34 466
Total payments and estimates	189 795	215 969	292 469	320 034	409 201	416 401	404 717	466 491	491 857

Table 1.12 : Summary of payments and estimates by economic classification: Programme 2: Institutional Development

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Current payments	178 561	197 309	290 338	304 647	300 364	307 084	321 942	397 360	418 981
Compensation of employees	84 578	90 390	75 972	85 100	83 400	83 445	94 537	95 327	100 571
Goods and services	93 983	106 336	214 002	219 547	216 964	223 639	227 405	302 033	318 410
Interest and rent on land	–	583	364	–	–	–	–	–	–
Transfers and subsidies to:	3 311	13 585	397	13 487	107 535	107 993	57 845	65 840	69 137
Provinces and municipalities	–	–	–	–	–	–	–	–	–
Departmental agencies and accounts	–	–	–	–	–	–	–	–	–
Higher education institutions	–	–	–	–	–	–	–	–	–
Foreign governments and international organisations	–	–	–	–	–	–	–	–	–
Public corporations and private enterprises	–	10 000	–	11 078	106 271	66 078	11 750	12 408	13 028
Non-profit institutions	–	–	–	–	–	–	–	–	–
Households	3 311	3 585	397	2 409	1 264	41 915	46 095	53 432	56 109
Payments for capital assets	7 923	5 075	1 734	1 900	1 302	1 324	24 930	3 291	3 739
Buildings and other fixed structures	–	–	–	–	–	–	–	–	–
Machinery and equipment	7 923	5 075	1 734	1 900	1 302	1 324	24 930	3 291	3 739
Heritage Assets	–	–	–	–	–	–	–	–	–
Specialised military assets	–	–	–	–	–	–	–	–	–
Biological assets	–	–	–	–	–	–	–	–	–
Land and sub-soil assets	–	–	–	–	–	–	–	–	–
Software and other intangible assets	–	–	–	–	–	–	–	–	–
Payments for financial assets	–	–	–	–	–	–	–	–	–
Total economic classification	189 795	215 969	292 469	320 034	409 201	416 401	404 717	466 491	491 857

Institutional Development budget grows by 13.9 per cent from 2014/15 to 2015/16 due to the high costs in the Information Technology Unit on service contracts and on the roll-out of broadband and the additional allocation in Transfers and Subsidies. The budget increase from 2015/16 to 2016/17 due to the additional allocations of R74.3 million for the Information Communication Technology and Communications Transformation programmes. The allocation for 2017/18 to 2020/21 includes R120 million, R150 million, R195.8 million and R205.6 million respectively.

Compensation of Employees

Compensation of employees increases in line with the inflationary rate, so that it allows the Office an opportunity to meet its intended mandate. The trends in compensation of employees allocation shows an increase at an annual average of 14.5 per cent, a further increase at an annual average of 10.9 per cent is shown over the MTEF period. This outlook is favourable for the expansion of the Office and the opportunity for the Office to meet its intended mandate.

Goods and services

The increases from R93.9 million in 2014/15 to R214 million in 2016/17 and R223.6 million in 2017/18, and over the MTEF are as a result of the expenditure on the Information Communication Technology and Transformation (ICT) programmes. The ICT programmes got R150 million in 2018/19, R195.8 million in 2019/20, and R205.6 million in 2020/21. Other costs have increased in line with cost containment and normal inflation.

Transfers and subsidies

Transfer and subsidies increased from R3.3 million in 2014/15 to R13.6 million in 2015/16 due to the transfer for Youth Enterprise Services (YES). In the MTEF, YES got R11.7 million in 2018/19, R12.4 million in 2019/20, and R13 million in 2020/21. The bursaries for non-employees have been centralized to Office of the Premier, and are allocated R45 million in 2018/19 – they were allocated R33.7 million during the 2017/18 Adjustment estimates. They were then allocated R52.3 million in 2019/20, and R54.9 million in 2020/21.

Payment for capital assets

The allocations of R7.9 million in 2014/15 and R5 million in 2015/16 were for information technology upgrades while the allocations for other financial years grow steadily over the MTEF and cater for normal capital asset acquisitions.

Payment for capital assets increases by 259.1 per cent in 2018/19 due to the replacement of redundant furniture and information technology equipment.

Service delivery measures: Programme 2: Institutional Development

Table 1.13 : Service delivery measures - Programme 2: Institutional Development

Programme performance measures	Estimated performance	Medium-term estimates		
	2017/18	2018/19	2019/20	2020/21
Monthly interventions provided to Departments towards achievement of MPAT level 3 in Labour Relations	3	3	4	4
Monthly interventions provided to Departments towards achievement of MPAT level 3 in Organisational Development Performance	3	3	4	4
Monthly interventions provided to Departments towards achievement MPAT level 3 in Employment Health and Wellness Performance	3	3	4	4
Monthly interventions provided to Departments towards achievement MPAT level in Human Resources Practice and Administration Performance	3	3	4	4
Number of ICT Infrastructure data centres upgraded	4	4	1	-
Number of sites across the province migrated to broadband network infrastructure	12	12	12	12
Level of ICT Governance capability/maturity achieved	1	1	2	3
Number of district communication engagements used for citizen empowerment	8	8	8	8
Number of communication initiatives to promote the Bokone Bophirima Corporate brand	16	16	16	16
Number of Information sharing initiatives	8	8	8	8
Number of communicable and non-communicable diseases campaigns coordinated (communication)	24	24	24	24
Number of Ikatsong capacity development programmes conducted	10	10	10	10
Improved HRD MPAT results	MPAT Level 3	MPAT Level 3	MPAT Level 4	MPAT Level 4
Number of OR Tambo Public Service Excellence Awards held	1	1	1	1
Number of VTSD Skills Development Lekgotla	1	1	1	1
Percentage of forensic investigations concluded	1	1	1	1
Monthly interventions implemented towards achievement of the National anti-corruption strategy	12	12	12	12
Number of departments implementing Integrated security management system	12	12	12	12

Programme 3: Policy and Governance

Description and objectives

The purpose of this programme is to promote international relations and intergovernmental cooperative governance across all three spheres of government and social partnerships. The programme is also mandated to contribute information and knowledge with regard to provincial growth and development policy and strategy formulation and rendering of results-based management services with accelerated implementation of the provincial strategy and plan, contribute information and knowledge with provincial growth and development policy and strategy formulation and to render coordination and support services for the accelerated implementation of the provincial growth and development strategy and plan.

The programme consists of the following sub-programmes:

International and Intergovernmental Relations: This sub-programme aims at the facilitation and strengthening of international and intergovernmental visits and relations; the coordinated implementation of agreements reached and resolutions formulated; and the rendering of professional secretariat services regarding meetings and appointments with local stakeholders and role players.

Moral Regeneration: Promotes Ethical leadership in the province and aims at a reduction in racial and xenophobic intolerance in the province.

Provincial Policy Management: This sub-programme is mandated to contribute information and knowledge with provincial growth, development policy, strategy formulation, and to render results based management services with the accelerated implementation of the provincial strategy and plan.

Premier's Priority Programmes: This sub-programme makes provision for special priority programmes that the Premier in his discretion should launch in the province.

Programme Support: This support programme gives attention to the Core Management Duties that must be performed on a regular basis by all managers in terms of the official planning and operational cycle in operation in government.

Table 1.14 : Summary of payments and estimates by sub-programme: Programme 3: Policy And Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
1. Special Programmes	256	-	-	-	-	-	-	-	-
2. Inter-Governmental Relations	1 757	2 686	637	7 192	7 192	6 518	11 685	8 569	9 039
3. Provincial Policy Management	118 167	301 515	33 650	145 278	191 669	183 668	121 826	199 937	223 002
4. Premier'S Priority Programmes	3 497	4 778	11 122	12 865	12 865	16 946	10 545	11 491	12 123
5. Programme Support	46 061	85 546	105 617	36 200	34 609	34 306	102 120	37 273	39 322
Total payments and estimates	169 738	394 525	151 026	201 535	246 335	241 438	246 176	257 270	283 486

Table 1.15 : Summary of payments and estimates by economic classification: Programme 3: Policy And Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Current payments	137 520	132 488	147 578	166 521	164 909	160 009	163 875	169 992	179 340
Compensation of employees	108 271	114 509	135 242	139 467	139 467	139 467	150 235	160 324	169 141
Goods and services	29 249	17 979	12 336	27 054	25 442	20 542	13 640	9 668	10 199
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	29 149	255 596	1 454	32 993	79 993	79 993	80 301	87 278	104 145
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	28 051	66 878	-	32 893	79 893	79 893	79 801	86 750	103 588
Non-profit institutions	840	188 583	840	-	-	-	-	-	-
Households	258	135	614	100	100	100	500	528	557
Payments for capital assets	3 069	6 441	1 994	2 021	1 433	1 436	2 000	-	1
Buildings and other fixed structures	-	12	-	-	-	-	-	-	-
Machinery and equipment	3 069	6 429	1 994	2 021	1 433	1 436	2 000	-	1
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	169 738	394 525	151 026	201 535	246 335	241 438	246 176	257 270	283 486

This programme increased by 2 per cent in 2018/19, owing to the additional budget of R44.8 million that the programme got in the 2017/18 adjustment estimates. The budget then grows by 4.5 per cent and 10.2 per cent in the two outer years. The additional funding included R30 million received for Provincial Key Priorities as part of Transfer Payments to the North West Development Corporation (NWDC) for unemployed youth development programmes, and R15 million was received for mining beneficiation initiatives and included in the transfer payments to the North West Development Corporation.

Compensation of Employees

The budget growth in compensation of employees from 2013/14 to 2014/15 is due to the increased costs on the Community Development Workers. The growth over the MTEF is in line with normal inflation.

Goods and Services

The decrease from 2014/15 and 2015/16, as well as 2016/17 was due to the delays in tender procedures for research, monitoring and evaluation contracts and the re-structuring within the programme. The allocations for the 2018/19 and the MTEF are due to normal inflationary increases.

Transfers and subsidies

Transfers and subsidies have been growing steadily from 2014/15 to 2017/18, and in 2018 MTEF period. The North West Development Corporation has been allocated R34.8 million in 2018/19, R36.8 million in 2019/20, and R38.6 million in 2020/21.

Allocation for A re Ageng has been discontinued since 2016/17 financial year. An allocation for households is not stable due to reprioritisation processes.

Payment for capital assets

Payment for capital assets grows by 39.3 per cent in 2018/19, and no allocation in the two outer years.

Service delivery measures: Programme 3: Policy and Governance

Table 1.16 : Service delivery measures - Programme 3: Policy And Governance

Programme performance measures	Estimated performance	Medium-term estimates		
	2017/18	2018/19	2019/20	2020/21
Number of Annual Performance Plans checked for alignment to provincial priorities	12	12	12	12
Number of Municipal IDPs aligned to provincial priorities	22	22	44	44
Number of provincial intergovernmental programmes coordinated	8	8	8	8
Number of investment opportunities facilitated in VTSD areas	4	4	4	4
Number of Provincial priorities evaluated (ACT & VTSD)	2	2	2	2
Development of a Provincial performance report	12	12	12	12
Provincial Evaluation Plan Developed	1	1	1	1
Percentage of service delivery complaints resolved	1	1	1	1
Number of district wide service delivery intervention programmes co-ordinated	4	4	4	4
Number of economic impact analysis on the implementation of VTSD Plans	4	4	4	4
Number of Provincial Growth and Development Strategy Developed	1	1	—	—

10. Description and objectives

10.1. Personnel numbers and costs

Table 1.17 : Summary of departmental personnel numbers and costs by component

R thousands	Actual						Revised estimate				Medium-term expenditure estimate						Average annual growth over MTEF		
	2014/15		2015/16		2016/17		2017/18		2018/19		2019/20		2020/21		2017/18 - 2020/21				
	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Filled posts	Additional posts	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel numbers ¹	Costs	Personnel growth rate	Costs growth rate	% Costs of Total		
Salary level																			
1 – 6	467	–	406	88 545	462	103 379	462	–	462	108 011	462	123 931	486	130 748	1.7%	6.6%	35.7%		
7 – 10	191	–	187	73 156	207	74 056	207	–	207	80 558	207	86 440	207	92 317	217	97 394	1.6%	6.4%	26.6%
11 – 12	73	–	65	43 658	74	48 045	74	–	74	50 815	74	54 338	78	61 224	1.8%	6.4%	16.7%		
13 – 16	46	–	44	54 741	60	56 059	60	–	60	61 847	60	65 514	63	73 819	1.6%	6.1%	20.2%		
Other	1	–	–	–	1	2 148	1	–	1	2 250	1	2 458	1	2 625	1	2 769	–	6.4%	0.8%
Total	778	–	712	269 100	804	283 685	804	–	804	303 827	804	324 791	804	346 876	1.7%	6.4%	100.0%		
Programme																			
1. Administration	169	45 460	80	57 048	201	72 684	201	–	201	79 268	201	84 043	201	89 759	211	94 695	1.6%	6.1%	25.9%
2. Institutional Development	212	84 578	212	90 390	152	75 972	152	–	152	85 100	152	90 631	152	96 793	160	102 118	1.7%	6.3%	27.9%
3. Policy And Governance	397	108 271	410	114 509	451	135 242	451	–	451	139 467	451	150 117	451	160 324	474	169 143	1.7%	6.6%	46.1%
Direct charges	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total	778	238 309	712	261 947	804	283 678	804	–	804	303 827.0	804	324 791.1	804	346 876.1	804	365 954.0	1.7%	6.4%	100.0%
Employee dispensation classification																			
Public Service Act appointees not covered by OSDs	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public Service Act appointees still to be covered by OSDs	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Professional Nurses, Staff Nurses and Nursing Assistants	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Legal Professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Social Services Professions	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Engineering Professions and related occupations	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Medical and related professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Therapeutic, Diagnostic and other related Allied Health Professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Educators and related professionals	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Others such as interns, EPWP, learnerships, etc	–	–	2 338	–	2 464	–	–	–	2 631	–	2 809	–	2 966	–	3 129	–	5.9%	100.0%	
Total	–	–	2 338	–	2 464	–	–	–	2 631	–	2 809	–	2 966	–	3 129	–	5.9%	100.0%	

The increase in the personnel numbers and the associated increase in the personnel costs follows the approval in February 2014 of the revised Organisational Structure of the Office of the Premier and the anticipated recruitment of new staff on a phased-in basis. In light of the current financial constraints, negotiations will be entered into with Provincial Treasury with regard to the acceleration of the recruitment process and consequent requirement of additional funds based in the phased-in recruitment plan.

Table 1.18 : Information on training: Office Of The Premier

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Number of staff	778	702	804	804	804	804	804	804	845
Number of personnel trained	500	530	530	520	520	520	520	549	579
of which									
Male	220	240	260	265	265	265	265	280	295
Female	280	290	270	255	255	255	255	269	284
Number of training opportunities	442	480	480	480	480	480	498	526	555
of which									
Tertiary	–	–	–	–	–	–	–	–	–
Workshops	160	170	170	170	170	170	170	180	190
Seminars	–	–	–	–	–	–	–	–	–
Other	282	310	310	310	310	310	328	346	365
Number of bursaries offered	300	300	300	300	300	300	300	317	334
Number of interns appointed	22	22	22	22	22	22	22	23	24
Number of learnerships appointed	20	20	20	20	20	20	20	21	22
Number of days spent on training	–	–	–	–	–	–	–	–	–
Payments on training by programme									
1. Administration	203	202	641	7 335	7 335	7 335	7 837	8 169	8 618
2. Institutional Development	804	929	719	–	–	–	–	–	–
3. Policy And Governance	446	164	243	–	–	–	–	–	–
Total payments on training	1 453	1 295	1 603	7 335	7 335	7 335	7 837	8 169	8 618

10.2. Training

Training in the department and the whole province is coordinated by the Human Resources Management unit as per the workplace skills development plan. Individual employees' personal development plans as incorporated in performance agreements is also taken into cognisance when planning for acquisition of skills. The amount set aside for staff training is more than the required 1 per cent due to the greater shortage of skills in the province.

The number of learnerships appointed since 2011/12 is 20. The trend continues throughout the MTEF. The reason for this static figure is that this is a one year programme and in order to train the learners and transfer skills, a limited number is taken per year.

The number of training opportunities identified was 349 in 2011/12 and 341 in 2012/13. The increase from 341 in 2012/13 to 442 in 2013/14 is mainly as a result of attendance of more short courses identified where one employee would attend more than 1 short course

10.3. Reconciliation of structural changes

Table 1.19 : Reconciliation of structural changes: Office Of The Premier

2017/18		2018/19	
Programmes	R'000	Programmes	R'000
		1. Administration	124 488
		1. Premier Support	20 495
		2. Executive Council Support	9 693
		3. Director-General Support	46 567
		4. Financial Management	47 733
		2. Institutional Development	404 717
		1. Strategic Human Resources	72 328
		2. Information Communicationtechnology	191 180
		3. Legal Services	11 082
		4. Communication Services	92 478
		5. Programme Support	37 649
		3. Policy And Governance	246 176
		1. Special Programmes	–
		2. Inter-Governmental Relations	11 685
		3. Provincial Policy Management	121 826
		4. Premier'S Priority Programmes	10 545
		5. Programme Support	102 120
Total	–		775 381

Annexure to the Estimates of Provincial Revenue and Expenditure

Table B.1: Specification of receipts: Office Of The Premier

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Tax receipts	-	-	-	-	-	-	-	-	-
Casino taxes	-	-	-	-	-	-	-	-	-
Horse racing taxes	-	-	-	-	-	-	-	-	-
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sales of goods and services other than capital assets	194	180	190	200	200	200	220	230	240
Sale of goods and services produced by department (excluding capital assets)	194	180	190	200	200	200	220	230	240
Sales by market establishments	194	180	190	200	200	200	220	230	240
Administrative fees	-	-	-	-	-	-	-	-	-
Other sales	-	-	-	-	-	-	-	-	-
Of which									
Health patient fees	-	-	-	-	-	-	-	-	-
Other (Specify)	-	-	-	-	-	-	-	-	-
Other (Specify)	-	-	-	-	-	-	-	-	-
Other (Specify)	-	-	-	-	-	-	-	-	-
Sales of scrap, waste, arms and other used current goods (excluding capital assets)	-	-	-	-	-	-	-	-	-
Transfers received from:	-	-	-	-	-	-	-	-	-
Other governmental units	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments	-	-	-	-	-	-	-	-	-
International organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Households and non-profit institutions	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Sales of capital assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Other capital assets	-	-	-	-	-	-	-	-	-
Transactions in financial assets and liabilities	395	140	140	150	150	150	147	158	169
Total departmental receipts	589	320	330	350	350	350	367	388	409

Table B.2: Payments and estimates by economic classification: Office Of The Premier

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Current payments	395 967	507 656	531 684	593 300	585 505	585 706	605 620	706 801	754 442
Compensation of employees	238 309	261 947	283 878	303 827	302 127	302 172	322 997	346 876	365 955
Salaries and wages	208 032	227 259	245 940	252 917	251 237	251 282	270 341	292 784	308 888
Social contributions	30 277	34 688	37 938	50 910	50 890	50 890	52 656	54 092	57 067
Goods and services	157 658	242 025	247 440	289 473	283 378	283 534	282 623	359 925	388 487
Administrative fees	75	37	69	200	200	200	100	169	178
Advertising	1 729	1 150	5 020	7 446	12 319	12 019	32 870	10 730	11 320
Minor assets	531	928	871	1 076	914	910	6 551	7 340	7 743
Audit cost: External	4 839	4 174	5 220	6 000	6 000	7 197	6 500	8 077	8 521
Bursaries: Employees	—	—	132	300	300	300	350	370	390
Catering: Departmental activities	1 622	1 790	1 406	2 657	2 896	2 997	3 142	3 458	3 647
Communication (G&S)	16 197	27 204	26 447	29 210	29 200	29 099	4 336	10 918	11 286
Computer services	16 382	39 952	74 267	50 320	50 170	50 170	125 625	188 135	197 162
Consultants and professional services: Business and advisory services	5 694	7 103	2 685	9 830	8 396	2 900	250	1 560	1 646
Infrastructure and planning	—	—	—	—	—	—	—	—	—
Laboratory services	—	—	—	—	—	—	—	—	—
Scientific and technological services	—	—	—	—	—	—	—	—	—
Legal services	1 768	2 988	6 469	5 708	5 708	5 708	2 044	3 550	4 536
Contractors	69 489	112 120	50 068	90 962	81 773	87 581	250	159	9 170
Agency and support / outsourced services	265	1 187	284	570	570	548	2 126	—	—
Entertainment	—	—	—	—	—	—	—	—	—
Fleet services (including government motor transport)	1 792	3 961	4 480	5 521	4 896	4 896	6 000	6 348	6 697
Housing	—	—	—	—	—	—	—	—	—
Inventory: Clothing material and accessories	—	—	—	—	—	—	—	—	—
Inventory: Farming supplies	—	—	—	—	—	—	—	—	—
Inventory: Food and food supplies	—	—	—	—	—	—	—	—	—
Inventory: Fuel, oil and gas	—	—	—	—	—	—	—	—	—
Inventory: Learner and teacher support material	—	—	—	—	—	—	—	—	—
Inventory: Materials and supplies	—	—	—	—	—	—	—	—	—
Inventory: Medical supplies	—	—	—	—	—	—	—	—	—
Inventory: Medicine	—	—	—	—	—	—	—	—	—
Medsas inventory interface	—	—	—	—	—	—	—	—	—
Inventory: Other supplies	—	—	—	—	—	—	—	—	—
Consumable supplies	937	689	1 852	4 565	5 237	4 583	8 620	3 739	3 945
Consumable: Stationery, printing and office supplies	4 807	3 932	42 567	32 695	32 499	37 523	51 194	80 553	84 983
Operating leases	7 583	7 424	6 193	6 800	7 625	7 625	7 600	8 386	8 847
Property payments	—	68	—	100	158	158	100	—	—
Transport provided: Departmental activity	836	951	232	1 100	1 385	1 456	700	700	738
Travel and subsistence	18 266	23 203	15 387	23 753	22 903	18 422	15 737	15 986	17 391
Training and development	1 453	1 295	1 977	7 335	5 658	5 293	5 848	6 000	6 330
Operating payments	810	636	1 052	1 275	1 689	1 476	980	1 301	1 372
Venues and facilities	2 583	1 183	733	2 050	2 838	2 429	1 700	2 046	2 161
Rental and hiring	—	50	29	—	44	44	—	400	424
Interest and rent on land	—	3 684	366	—	—	—	—	—	—
Interest	—	3 684	366	—	—	—	—	—	—
Rent on land	—	—	—	—	—	—	—	—	—
Transfers and subsidies	105 423	288 390	26 030	50 656	191 129	189 587	140 761	155 756	176 066
Provinces and municipalities	—	—	—	—	—	—	—	—	—
Provinces	—	—	—	—	—	—	—	—	—
Provincial Revenue Funds	—	—	—	—	—	—	—	—	—
Provincial agencies and funds	—	—	—	—	—	—	—	—	—
Municipalities	—	—	—	—	—	—	—	—	—
Municipalities	—	—	—	—	—	—	—	—	—
Municipal agencies and funds	—	—	—	—	—	—	—	—	—
Departmental agencies and accounts	—	—	—	—	—	—	—	—	—
Social security funds	—	—	—	—	—	—	—	—	—
Provide list of entities receiving transfers	—	—	—	—	—	—	—	—	—
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	78 051	76 878	17 520	43 971	186 164	145 971	91 551	99 158	116 616
Public corporations	28 051	76 878	—	43 971	145 971	145 971	91 551	99 158	116 616
Subsidies on production	—	—	—	—	—	—	—	—	—
Other transfers	28 051	76 878	—	43 971	145 971	145 971	91 551	99 158	116 616
Private enterprises	50 000	—	17 520	—	40 193	—	—	—	—
Subsidies on production	—	—	—	—	—	—	—	—	—
Other transfers	50 000	—	17 520	—	40 193	—	—	—	—
Non-profit institutions	840	188 583	840	—	—	—	—	—	—
Households	26 532	22 929	7 670	6 685	4 965	43 616	49 210	56 598	59 450
Social benefits	22 857	19 565	6 780	3 970	3 790	42 441	4 010	4 148	4 376
Other transfers to households	3 675	3 364	890	2 715	1 175	1 175	45 200	52 450	55 074
Payments for capital assets	49 339	56 815	11 701	4 901	3 888	3 978	29 000	5 414	5 980
Buildings and other fixed structures	37 730	43 090	7 747	—	—	—	—	—	—
Buildings	—	290	7 747	—	—	—	—	—	—
Other fixed structures	37 730	43 380	—	—	—	—	—	—	—
Machinery and equipment	11 609	13 725	3 954	4 901	3 888	3 978	29 000	5 414	5 980
Transport equipment	—	1 048	1 022	—	—	—	—	—	—
Other machinery and equipment	11 609	12 677	2 932	4 901	3 888	3 978	29 000	5 414	5 980
Heritage Assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	—	—	—	—	—	—	—	—	—
Payments for financial assets	—	—	—	—	—	—	—	—	—
Total economic classification	550 729	852 861	569 415	648 857	780 522	779 271	775 381	867 971	936 488

Table B.2: Payments and estimates by economic classification: Programme1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation 2017/18	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Current payments	79 886	177 859	93 768	122 132	120 232	118 613	119 803	139 449	156 121
Compensation of employees	45 460	57 048	72 664	79 260	79 260	79 260	78 225	91 225	96 243
Salaries and wages	40 479	50 992	64 702	65 851	65 851	65 851	66 983	70 733	74 624
Social contributions	4 981	6 056	7 962	13 409	13 409	13 409	11 242	20 492	21 619
Goods and services	34 426	117 710	21 102	42 872	40 972	39 353	41 578	48 224	59 878
Administrative fees	75	37	69	200	200	200	100	106	112
Advertising	214	44	374	350	300	300	300	391	413
Minor assets	196	470	72	357	228	228	3 540	3 645	3 845
Audit cost: External	4 839	4 174	5 220	6 000	6 000	7 197	6 500	8 077	8 521
Bursaries: Employees	—	—	117	300	300	300	350	370	390
Catering: Departmental activities	402	628	323	942	754	754	910	1 006	1 061
Communication (G&S)	1 296	310	1 025	1 580	1 575	1 575	900	1 746	1 842
Computer services	1 082	608	2	—	—	—	—	—	—
Consultants and professional services: Business and advisory services	397	5 444	308	710	790	1 380	—	1 560	1 646
Infrastructure and planning	—	—	—	—	—	—	—	—	—
Laboratory services	—	—	—	—	—	—	—	—	—
Scientific and technological services	—	—	—	—	—	—	—	—	—
Legal services	—	—	—	—	—	—	—	—	—
Contractors	15 124	91 857	431	1 840	1 746	146	150	159	9 170
Agency and support / outsourced services	51	—	—	—	—	—	—	—	—
Entertainment	—	—	—	—	—	—	—	—	—
Fleet services (including government motor transport)	1 293	3 961	4 480	5 521	4 896	4 896	6 000	6 348	6 697
Housing	—	—	—	—	—	—	—	—	—
Inventory: Clothing material and accessories	—	—	—	—	—	—	—	—	—
Inventory: Farming supplies	—	—	—	—	—	—	—	—	—
Inventory: Food and food supplies	—	—	—	—	—	—	—	—	—
Inventory: Fuel, oil and gas	—	—	—	—	—	—	—	—	—
Inventory: Learner and teacher support material	—	—	—	—	—	—	—	—	—
Inventory: Materials and supplies	—	—	—	—	—	—	—	—	—
Inventory: Medical supplies	—	—	—	—	—	—	—	—	—
Inventory: Medicine	—	—	—	—	—	—	—	—	—
Medsas inventory interface	—	—	—	—	—	—	—	—	—
Inventory: Other supplies	—	—	—	—	—	—	—	—	—
Consumable supplies	370	185	684	1 320	1 373	1 123	1 170	1 193	1 258
Consumable: Stationery, printing and office supplies	882	1 075	721	1 680	1 597	1 597	1 710	1 763	1 861
Operating leases	663	133	395	6 800	7 625	7 625	7 600	8 386	8 847
Property payments	—	—	—	100	138	138	100	—	—
Transport provided: Departmental activity	—	200	42	—	5	7	—	—	—
Travel and subsistence	5 763	7 913	5 137	6 837	6 629	5 649	5 700	6 421	6 773
Training and development	203	202	1 070	7 335	5 658	5 293	5 848	6 000	6 330
Operating payments	342	176	365	480	420	207	180	508	536
Venues and facilities	1 234	293	267	520	728	728	520	545	576
Rental and hiring	—	—	—	—	10	10	—	—	—
Interest and rent on land	—	3 101	2	—	—	—	—	—	—
Interest	—	3 101	2	—	—	—	—	—	—
Rent on land	—	—	—	—	—	—	—	—	—
Transfers and subsidies	72 963	19 209	24 179	4 176	3 601	1 601	2 615	2 638	2 784
Provinces and municipalities	—	—	—	—	—	—	—	—	—
Provinces	—	—	—	—	—	—	—	—	—
Provincial Revenue Funds	—	—	—	—	—	—	—	—	—
Provincial agencies and funds	—	—	—	—	—	—	—	—	—
Municipalities	—	—	—	—	—	—	—	—	—
Municipalities	—	—	—	—	—	—	—	—	—
Municipal agencies and funds	—	—	—	—	—	—	—	—	—
Departmental agencies and accounts	—	—	—	—	—	—	—	—	—
Social security funds	—	—	—	—	—	—	—	—	—
Provide list of entities receiving transfers	—	—	—	—	—	—	—	—	—
Higher education institutions	—	—	—	—	—	—	—	—	—
Foreign governments and international organisations	—	—	—	—	—	—	—	—	—
Public corporations and private enterprises	50 000	—	17 520	—	—	—	—	—	—
Public corporations	—	—	—	—	—	—	—	—	—
Subsidies on production	—	—	—	—	—	—	—	—	—
Other transfers	—	—	—	—	—	—	—	—	—
Private enterprises	50 000	—	17 520	—	—	—	—	—	—
Subsidies on production	—	—	—	—	—	—	—	—	—
Other transfers	50 000	—	17 520	—	—	—	—	—	—
Non-profit institutions	—	—	—	—	—	—	—	—	—
Households	22 963	19 209	6 659	4 176	3 601	1 601	2 615	2 638	2 784
Social benefits	22 350	19 185	5 769	2 426	2 426	426	2 415	2 438	2 573
Other transfers to households	613	24	890	1 750	1 175	1 175	200	200	211
Payments for capital assets	38 347	45 299	7 973	980	1 153	1 218	2 070	2 123	2 240
Buildings and other fixed structures	37 730	43 078	7 747	—	—	—	—	—	—
Buildings	—	302	7 747	—	—	—	—	—	—
Other fixed structures	37 730	43 380	—	—	—	—	—	—	—
Machinery and equipment	617	2 221	226	980	1 153	1 218	2 070	2 123	2 240
Transport equipment	—	504	—	—	—	—	—	—	—
Other machinery and equipment	617	1 717	226	980	1 153	1 218	2 070	2 123	2 240
Heritage Assets	—	—	—	—	—	—	—	—	—
Specialised military assets	—	—	—	—	—	—	—	—	—
Biological assets	—	—	—	—	—	—	—	—	—
Land and sub-soil assets	—	—	—	—	—	—	—	—	—
Software and other intangible assets	—	—	—	—	—	—	—	—	—
Payments for financial assets	—	—	—	—	—	—	—	—	—
Total economic classification	191 196	242 367	125 920	127 288	124 986	121 432	124 488	144 210	161 145

Table B.2: Payments and estimates by economic classification: Programme2: Institutional Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Current payments	178 561	197 309	290 338	304 647	300 364	307 084	321 942	397 360	418 981
Compensation of employees	84 578	90 390	75 972	85 100	83 400	83 445	94 537	95 327	100 571
Salaries and wages	74 609	79 482	66 731	70 749	69 069	69 114	77 111	78 101	82 397
Social contributions	9 969	10 908	9 241	14 351	14 331	14 331	17 426	17 226	18 174
Goods and services	93 983	106 336	214 002	219 547	216 964	223 639	227 405	302 033	318 410
Administrative fees	-	-	-	-	-	-	-	-	-
Advertising	1 485	993	3 515	4 844	10 599	10 599	32 470	10 280	10 845
Minor assets	221	148	404	461	439	439	3 011	3 600	3 798
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	8	-	-	-	-	-	-
Catering: Departmental activities	545	534	337	1 040	1 079	1 079	1 002	1 044	1 101
Communication (G&S)	13 769	26 475	25 162	26 760	26 725	26 725	2 706	8 494	8 729
Computer services	15 204	38 762	74 265	50 000	50 000	50 000	125 625	188 135	197 162
Consultants and professional services: Business and advisory services	143	587	426	1 020	1 270	720	250	-	-
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	1 768	2 988	6 469	5 708	5 708	5 708	2 044	3 550	4 536
Contractors	44 588	19 897	49 491	86 572	78 011	81 322	100	-	-
Agency and support / outsourced services	214	413	284	570	570	548	2 126	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	499	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	475	444	684	1 940	2 196	2 196	1 800	1 820	1 920
Consumable: Stationery, printing and office supplies	2 824	2 298	41 572	30 000	29 895	34 919	48 774	77 770	82 047
Operating leases	3 751	3 298	5 512	-	-	-	-	-	-
Property payments	-	49	-	-	20	20	-	-	-
Transport provided: Departmental activity	29	51	27	-	50	47	-	-	-
Travel and subsistence	6 436	7 353	4 718	9 157	8 742	7 657	6 137	5 813	6 660
Training and development	804	929	670	-	-	-	-	-	-
Operating payments	268	429	263	585	755	755	580	573	604
Venues and facilities	960	638	166	890	905	905	780	854	902
Rental and hiring	-	50	29	-	-	-	-	100	106
Interest and rent on land	-	583	364	-	-	-	-	-	-
Interest	-	583	364	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	3 311	13 585	397	13 487	107 535	107 993	57 845	65 840	69 137
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	10 000	-	11 078	106 271	66 078	11 750	12 408	13 028
Public corporations	-	10 000	-	11 078	66 078	66 078	11 750	12 408	13 028
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	10 000	-	11 078	66 078	66 078	11 750	12 408	13 028
Private enterprises	-	-	-	-	40 193	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	40 193	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	3 311	3 585	397	2 409	1 264	41 915	46 095	53 432	56 109
Social benefits	254	256	397	1 444	1 264	41 915	1 095	1 182	1 246
Other transfers to households	3 057	3 329	-	965	-	-	45 000	52 250	54 863
Payments for capital assets	7 923	5 075	1 734	1 900	1 302	1 324	24 930	3 291	3 739
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings	-	-	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	7 923	5 075	1 734	1 900	1 302	1 324	24 930	3 291	3 739
Transport equipment	-	504	-	-	-	-	-	-	-
Other machinery and equipment	7 923	4 571	1 734	1 900	1 302	1 324	24 930	3 291	3 739
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	189 795	215 969	292 469	320 034	409 201	416 401	404 717	466 491	491 857

Table B.2: Payments and estimates by economic classification: Programme3: Policy And Governance

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2014/15	2015/16	2016/17				2018/19	2019/20	2020/21
Current payments	137 520	132 488	147 578	166 521	164 909	160 009	163 875	169 992	179 340
Compensation of employees	108 271	114 509	135 242	139 467	139 467	139 467	150 235	160 324	169 141
Salaries and wages	92 944	96 785	114 507	116 317	116 317	116 317	126 247	143 950	151 867
Social contributions	15 327	17 724	20 735	23 150	23 150	23 150	23 988	16 374	17 274
Goods and services	29 249	17 979	12 336	27 054	25 442	20 542	13 640	9 668	10 199
Administrative fees	-	-	-	-	-	-	-	63	66
Advertising	30	113	1 131	2 252	1 420	1 120	100	59	62
Minor assets	114	310	395	258	247	243	-	95	100
Audit cost: External	-	-	-	-	-	-	-	-	-
Bursaries: Employees	-	-	7	-	-	-	-	-	-
Catering: Departmental activities	675	628	746	675	1 063	1 164	1 230	1 408	1 485
Communication (G&S)	1 132	419	260	870	900	799	730	678	715
Computer services	96	582	-	320	170	170	-	-	-
Consultants and professional services: Business and advisory services	5 154	1 072	1 951	8 100	6 336	800	-	-	-
Infrastructure and planning	-	-	-	-	-	-	-	-	-
Laboratory services	-	-	-	-	-	-	-	-	-
Scientific and technological services	-	-	-	-	-	-	-	-	-
Legal services	-	-	-	-	-	-	-	-	-
Contractors	9 777	366	146	2 550	2 016	6 113	-	-	-
Agency and support / outsourced services	-	774	-	-	-	-	-	-	-
Entertainment	-	-	-	-	-	-	-	-	-
Fleet services (including government motor transport)	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Clothing material and accessories	-	-	-	-	-	-	-	-	-
Inventory: Farming supplies	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	-	-	-	-	-	-	-
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	-
Inventory: Medical supplies	-	-	-	-	-	-	-	-	-
Inventory: Medicine	-	-	-	-	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Other supplies	-	-	-	-	-	-	-	-	-
Consumable supplies	92	60	484	1 305	1 668	1 264	5 650	726	767
Consumable: Stationery, printing and office supplies	1 101	559	274	1 015	1 007	1 007	710	1 020	1 075
Operating leases	3 169	3 993	286	-	-	-	-	-	-
Property payments	-	19	-	-	-	-	-	-	-
Transport provided: Departmental activity	807	700	163	1 100	1 330	1 402	700	700	738
Travel and subsistence	6 067	7 937	5 532	7 759	7 532	5 116	3 900	3 752	3 958
Training and development	446	164	237	-	-	-	-	-	-
Operating payments	200	31	424	210	514	514	220	220	232
Venues and facilities	389	252	300	640	1 205	796	400	647	683
Rental and hiring	-	-	-	-	34	34	-	300	318
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies	29 149	255 596	1 454	32 993	79 993	79 993	80 301	87 278	104 145
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers	-	-	-	-	-	-	-	-	-
Higher education institutions	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	28 051	66 878	-	32 893	79 893	79 893	79 801	86 750	103 588
Public corporations	28 051	66 878	-	32 893	79 893	79 893	79 801	86 750	103 588
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	28 051	66 878	-	32 893	79 893	79 893	79 801	86 750	103 588
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Non-profit institutions	840	188 583	840	-	-	-	-	-	-
Households	258	135	614	100	100	100	500	528	557
Social benefits	253	124	614	100	100	100	500	528	557
Other transfers to households	5	11	-	-	-	-	-	-	-
Payments for capital assets	3 069	6 441	1 994	2 021	1 433	1 436	2 000	-	1
Buildings and other fixed structures	-	12	-	-	-	-	-	-	-
Buildings	-	12	-	-	-	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	3 069	6 429	1 994	2 021	1 433	1 436	2 000	-	1
Transport equipment	-	40	1 022	-	-	-	-	-	-
Other machinery and equipment	3 069	6 389	972	2 021	1 433	1 436	2 000	-	1
Heritage Assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	-	-	-	-	-	-	-
Total economic classification	169 738	394 525	151 026	201 535	246 335	241 438	246 176	257 270	283 486

Table B.7: Financial Summary for North West Development Corporation

	2014/15	2015/16	2016/17	2017/18			2018/19	2019/20	2020/21
	Audited outcome	Actual outcome		Main appropriation	Adjusted appropriation	Revised estimate	Medium-term receipts estimate		
R thousand									
Revenue									
Tax revenue	109 155	115 774	128 351	153 007	153 007	156 178	168 840	182 659	192 705
Non-tax revenue	54 155	88 148	86 251	69 800	116 800	148 723	120 489	128 924	148 163
Sale of goods and services other than capital assets	15 135	15 893	44 749	34 676	34 676	28 900	38 476	39 828	42 100
Entity revenue other than sales	3 751	4 318	1 004	2 181	2 181	1 930	2 212	2 346	2 475
Transfers received	35 269	67 937	40 498	32 943	79 943	117 893	79 801	86 750	103 588
Sale of capital assets	-	-	-	-	-	-	-	-	-
Financial transactions in assets and liabilities	-	-	-	-	-	-	-	-	-
Other non-tax revenue	-	-	-	-	-	-	-	-	-
Total revenue before deposits into the PRF									
	163 310	203 922	214 602	222 807	269 807	304 901	289 329	311 583	340 868
Less Deposits into the Provincial Revenue Fund									
	-	-	-	-	-	-	-	-	-
Total entity operational revenue									
	163 310	203 922	214 602	222 807	269 807	304 901	289 329	311 583	340 868
Expenses									
Current expense	116 861	138 809	167 613	209 048	256 048	201 804	277 732	297 313	325 813
Compensation of employees	52 356	68 700	77 499	90 121	90 121	85 883	106 215	112 495	118 683
Goods and services	56 466	62 729	89 123	118 927	165 927	115 921	171 517	184 818	207 130
Interest on rent and land	8 039	7 380	991	-	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	1 822	-	-	-
Payments for capital assets	29 427	42 142	3 881	5 491	5 491	881	2 833	4 928	5 199
Payments for financial assets	4 600	9 288	6 963	8 268	8 268	5 751	8 764	9 342	9 853
Total expenses									
	150 888	190 239	178 457	222 807	269 807	210 258	289 329	311 583	340 865
Surplus / (Deficit)	12 422	13 683	36 145	-	-	94 643	-	-	-
Adjustments for Surplus/(Deficit)									
Of which									
Surplus/(deficit) after adjustments									
	12 422	13 683	36 145	-	-	-	-	-	-